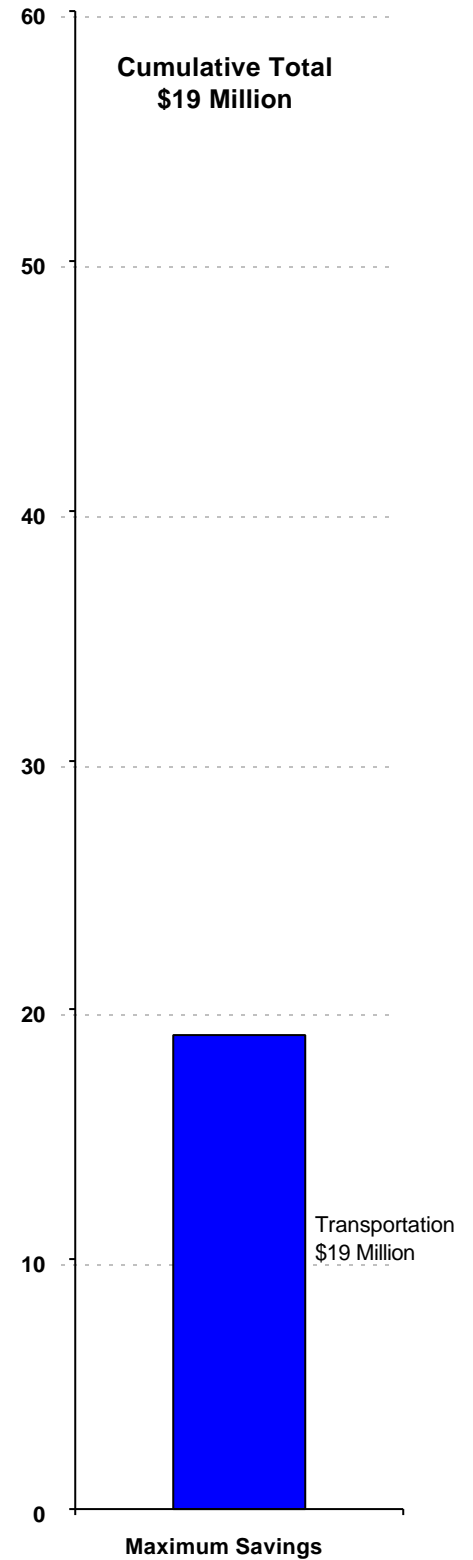
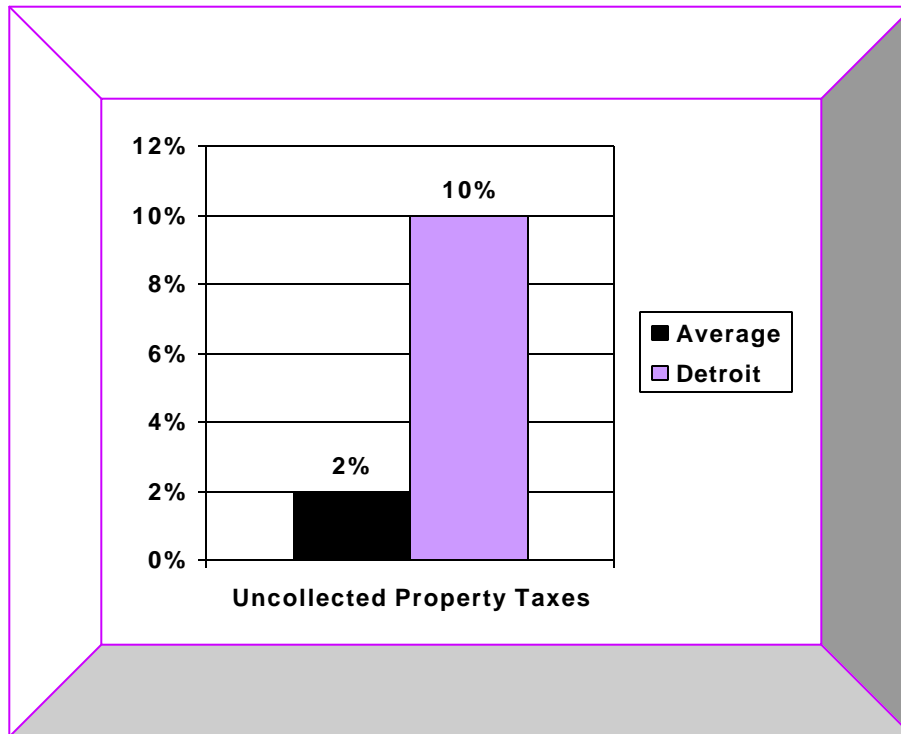


**Transportation  
Potential Savings  
\$12 - 19 Million**

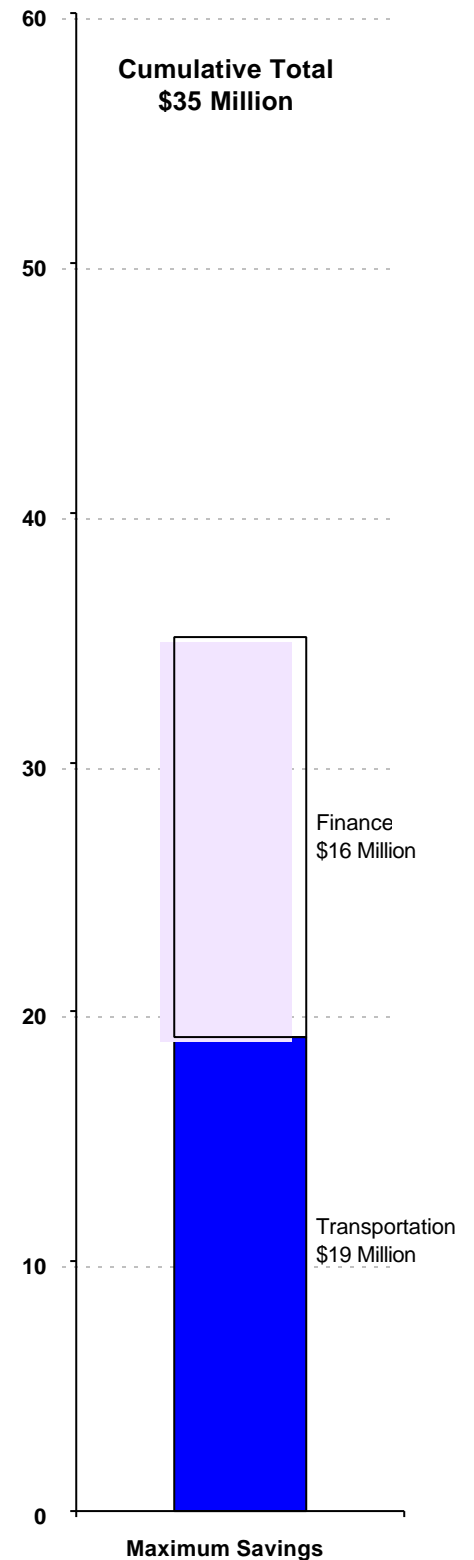
Areas for Improvement	Value
Decrease Liability	\$4.8 million
General and Administrative	\$4.4 million
Vehicle Maintenance Operations	\$8.2 million
Other Maintenance Costs	\$2.0 million
<b>TOTAL</b>	<b>\$19.4 million</b>



## Finance Potential Savings \$7 - 16 Million



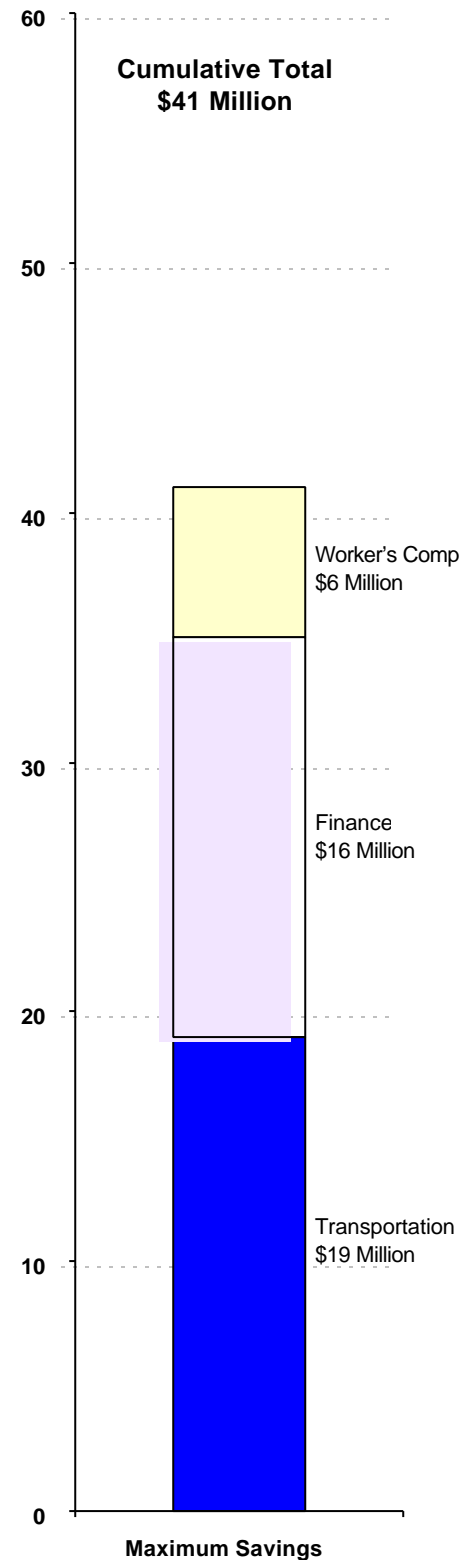
Areas for Improvement	Value
<b>Improved Property Tax Collections:</b> Bringing Detroit's uncollected tax rate down to 2%	\$6-14 M
<b>Accounts Payable:</b> Correcting duplicate payments, overpayments, and inefficiencies	\$1-2 M
<b>TOTAL</b>	<b>\$7-16 M</b>



**Workers' Compensation  
Potential Savings  
\$5 - 6 Million**

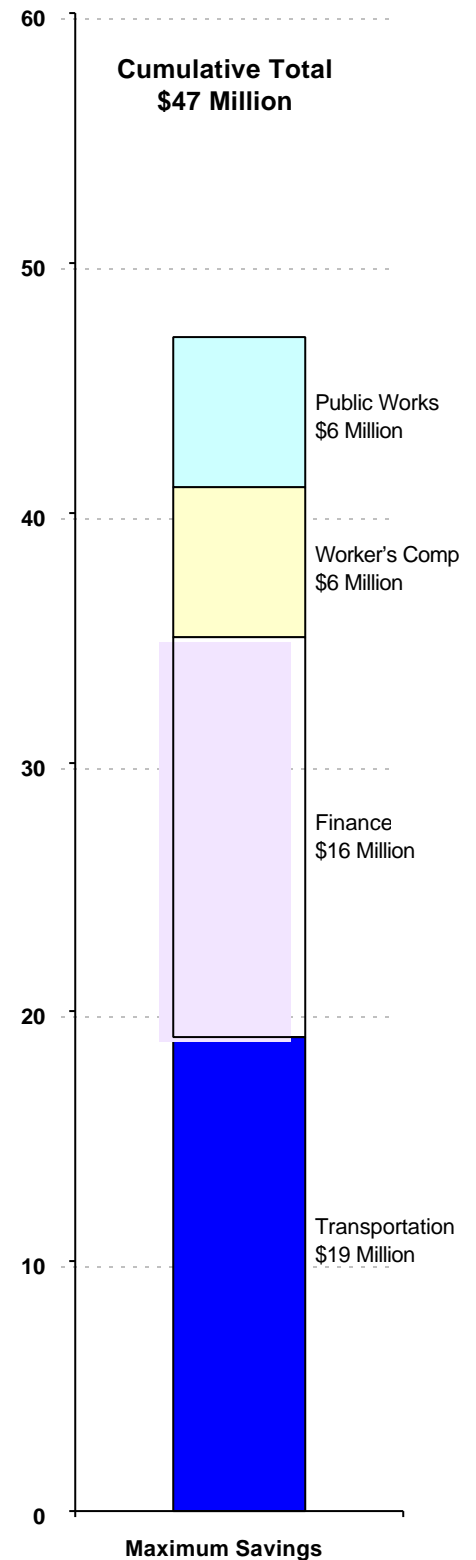
**The City could save \$5 - 6 million on  
Workers' Compensation claims by:**

- Routinely monitoring file activities to eliminate overpayments,
- Assigning claim ownership to Risk Management, not the Law Department,
- Evaluating attorneys based on performance in areas such as subrogation identification, and
- Developing and implementing a formal return-to-work program.

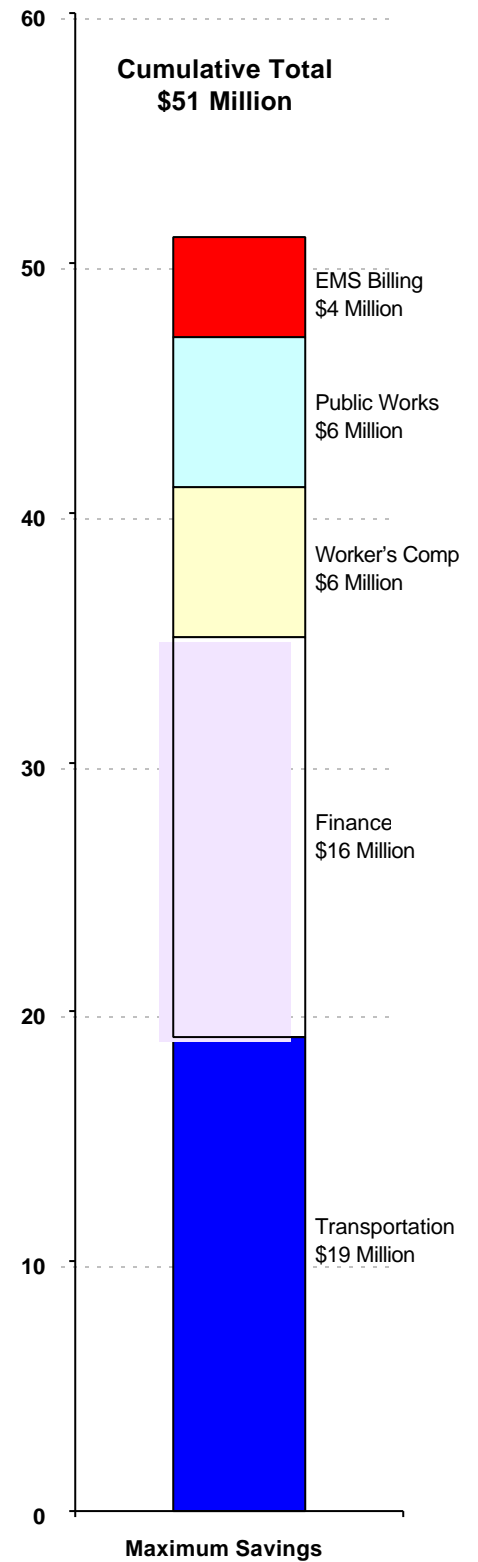
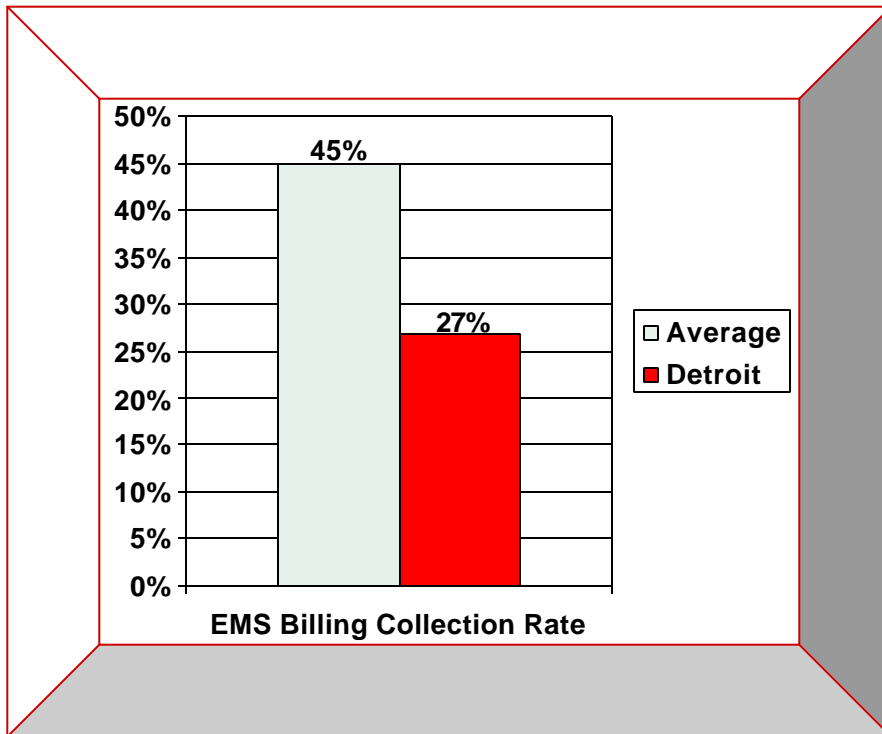


**Public Works**  
**Potential Savings**  
**\$5 - 6 Million**

It costs the City approximately eight times the amount it is charging to collect and dispose of commercial refuse. If the City charged actual cost for this refuse collection, the Department would increase revenue by \$4.7 to \$6.3 million.



## EMS Collections *Potential Savings* \$2 - 4 Million



## Municipal Parking *Potential Savings* \$1 - 3 Million

Detroit could increase parking revenue by \$2-3 million or decrease costs by \$1 million. The problem with Detroit's process exists in one of three areas:

- Increased Fine Rates
- Increased Collections on Tickets
- Decreased Ticket Processing Costs

